consulting


Leadership in Non-Profit-Organisations in pictures

## Leadership in Non-Profit-Organisations

Commitment to non-profit organisations (NPOs) is often accompanied by numerous dilemmas for those involved.

We have compiled a picture story from our practical experience in consulting nonprofit organisations. Because pictures say more than words.The story ranges from the founding idea to central questions of cooperation and possible crises to the reorientation of the NPO.

On the pages ,Back on track with leadership' we show possible approaches. They can be used both by managers from the NPO's own ranks and by managers from outside. We encounter both variants in the consultation and it is only a small selection of proven instruments.

We will be happy to answer any further questions you may have. Please contact us. We look forward to your call or mail.

Overview
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History of origins
Foundation phase
Growth
Constitution
Institutionalisation
Thoughts on Leadership
Organisational models
Threats
Dilemmas in leadership
Starting points for organisational development


The Non-Profit-Organisation is emerging


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## Founding phase and leadership



## Growth and constitution




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## The call for leadership - and fears



The call for leadership becomes louder


This is how we distribute our hats here ( Organisational Model 1)


This is how we distribute our hats here ( Organisational Model 2)


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## This is how we distribute our hats here ( Organisational Model 3)



Full-time employees and volunteers work together in a spirit of trust, responding to the interests and concerns of the other side. Members are involved on a regular basis.

[^0]
## This is how we distribute our hats here ( Organisational Model 4)

The full-time employees dominate. They try to impose their ideas with micro-politics. They mainly support volunteers who represent their own line. Members play a subordinate role.


[^1]

## Leadership mandate: Get NPO back on track



## Dilemmas of a leader coming from the organisation



Perspective of an executive who does not come from the organisation


Back on track with leadership


## Back on track with leadership

Target: Develop a sustainable strategy



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